Building The Knowledge and Networks That Safeguard The Nation

The Naval Postgraduate School's Center for Homeland Defense and Security educates decision-makers, conducts critical and practical research, and fosters real-time collaboration across federal, state, local, tribal, and private sectors.

MISSION

CHDS empowers adaptable, mission-ready leaders with the strategic foresight, operational mindset, and intellectual edge needed to deter adversaries, thrive in complexity, and command across the enterprise.

The Center for Homeland Defense and Security (CHDS), located at the Naval Postgraduate School in Monterey, California, is the nation's premier institution for advancing homeland defense and security through higher education. Since 2003, CHDS has developed and delivered a wide range of graduate and executive-level programs that equip current and emerging leaders with the tools to shape the policies, strategies, and organizational capabilities required to address terrorism, catastrophe, and evolving public safety threats across the United States.

In partnership with and sponsored by the U.S. Department of Homeland Security and the Department of War, CHDS programs are designed to foster strategic leadership and critical thinking, enabling participants to create innovative, real-world solutions in a complex and dynamic threat environment.

By uniting a diverse cross-section of federal, state, local, tribal, territorial, military, and private sector professionals, the Center promotes interdisciplinary learning and cross-sector collaboration. A cornerstone of CHDS's enduring impact is its national alumni network—thousands of engaged homeland defense and security professionals working in real-time collaboration to share knowledge, exchange best practices, and reinforce the nation's collective security and resilience.

VISION

To be America's nexus for homeland defense and security expertise, shaping strategic thought and action, advancing operational effectiveness, and forging trusted partnerships that extend national defense and security capabilities. Through innovation, collaboration, and applied learning, we strengthen the operational effectiveness of the homeland security enterprise in an era of accelerating threats and strategic competition.

GOALS

- **Advance Mission Effectiveness**
  Equip leaders with the skills, insight, and tools to improve strategic planning, decision-making, and readiness across the homeland security enterprise.

- **Enhance State and Local Operational Capability**
  Strengthen local and regional capacity to respond independently and effectively, reducing reliance on federal surge support and reinforcing national resilience.

- **Drive Government Efficiency and Agility**
  Support more effective and adaptable operations by developing leaders who streamline processes, optimize resources, and lead through complex and uncertain situations.

- **Strengthen Whole-of-Government and Interagency Integration**
  Promote collaboration across federal, state, local, territorial, tribal, DoD, and private-sector stakeholders to improve coordination, unity of effort, and operational cohesion.

- **Accelerate Innovation Through Applied Learning and Strategic Partnerships**
  Integrate emerging technologies, scenario-based learning, and partnerships with government, academia, and industry to ensure that CHDS remains forward-looking and operationally relevant.

CENTER FOR HOMELAND DEFENSE AND SECURITY
NAVAL POSTGRADUATE SCHOOL

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CENTER FOR HOMELAND DEFENSE AND SECURITY

ABOUT CHDS

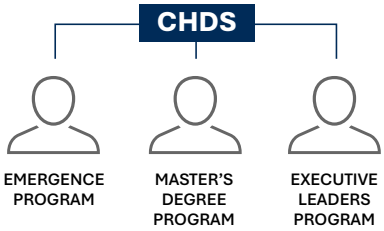
The Center for Homeland Defense and Security (CHDS) was established in 2002 by the U.S. government to build a national cadre of homeland security leaders with advanced skills in organizational collaboration and innovative policy and strategy development. This one-of-a-kind educational forum brings together local, state, tribal, territorial, federal, and private sector leaders to learn, debate, and solve homeland security challenges while bridging gaps in interagency and intergovernmental cooperation. In addition to its academic programs, CHDS provides homeland security professionals with research, digital library holdings, online courses, educational materials, networking, and resources to do their jobs and further their knowledge.

MA | MASTER'S DEGREE PROGRAM

- This accredited 18-month program brings together officials from across the U.S. and all levels of government to critically think about homeland security (HS) issues and research solutions.
- Through rigorous inquiry, participants develop skills necessary to create innovative policies and strategies to protect the U.S. from a wide range of threats and public safety risks.
- Participants are in-residence two weeks per quarter; remainder of coursework is completed via network-based learning.
- Approximately 94 students across disciplines are enrolled in concurrent cohorts—law enforcement, fire, emergency management, public health, military, etc.
- Participants complete a thesis on actual policy issues confronting their city, state, or sponsoring organization; theses are implemented by agencies around the nation to solve HS challenges.

SINCE INCEPTION JANUARY 2003
TOTAL COHORTS **61** • ALUMNI **1,608**

EDUCATION FOR EACH STAGE OF YOUR CAREER



LEARN MORE ABOUT CHDS

Heather Hollingsworth, *Director, Strategic Communications*
Contract Support, Creek Technologies
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ELP | EXECUTIVE LEADERS PROGRAM

- Four, one-week seminars over 12 months for senior-level public and private sector officials.
- Two cohorts are conducted each year with over 60 participants graduating annually.
- An educational forum for senior-level homeland security/public safety leaders designed to enhance decision-making and foster collaboration to strengthen the security of the United States.

SINCE INCEPTION AUGUST 2006
TOTAL COHORTS **39** • ALUMNI **1,134**

EMERGENCE PROGRAM

- Six-month program with two, one-week in-residences in Monterey, CA, and network-based learning that brings together the variety of professional backgrounds and geographic areas that comprise HS.
- Participants spend 3-5 hours per week on the network-based learning portion of Emergence which includes readings, discussion boards, research and ideation around the change initiatives, and other activities.
- Program enhances the next generation of HS leaders' critical and design thinking, understanding of the HS discipline, emerging trends, and their commitment to an HS career.
- A significant part of Emergence is an innovation lab to research and develop ideas for change that participants brief to their agency leadership and implement to solve organizational challenges.

SINCE INCEPTION MARCH 2017
TOTAL COHORTS **16** • ALUMNI **420**

EEP | EXECUTIVE EDUCATION PROGRAM

- The Executive Education Program (EEP) provides a wide range of tailored homeland security educational opportunities designed to help strengthen U.S. capability to prevent, deter, prepare for, respond to, and recover from terrorist attacks, natural disasters, and public safety threats and to build the intergovernmental, interagency, and civil-military cooperation that homeland security requires.
- The academic program offerings are conducted around the country by CHDS mobile education teams comprised of nationally-recognized experts from a variety of fields related to homeland security.
- The CHDS teams work with requesting government agencies and associations to customize educational content and structure to meet participant needs and objectives.
- The curriculum may cover a wide range of homeland security issues important to leaders and decision-makers or be designed to explore a single challenge in-depth.
- Sessions are flexible and may range from a couple of hours to several days in duration and can be delivered in the form of a seminar, symposium, workshop, presentation, or short course at local venues.

EEP EVENTS SINCE INCEPTION 2003
EXECUTIVE EDUCATION EVENTS CONDUCTED **832** • PARTICIPANTS **79,000**

REP | RADIOLOGICAL EMERGENCY PREPAREDNESS EXECUTIVE PROGRAM

- Two (2) five-day in-residence sessions over the course of a six month period, with group research and project work between the two in-person deliveries.
- Convenes senior-level government and nuclear industry leaders to engage with stakeholders, learn from subject-matter experts, explore emerging issues, and strengthen critical thinking around the complexities of off-site fixed nuclear facility emergency preparedness, response, and recovery.

SINCE INCEPTION AUGUST 2012
TOTAL COHORTS **18** • ALUMNI **422**

REP-EC | RADIOLOGICAL EMERGENCY PREPAREDNESS EARLY CAREER PROGRAM

- Single, five-day in-residence session held for REP professionals in the early-to-mid stage of their careers or seasoned professionals transitioning into a REP-focused position.
- Convenes emerging leaders from government and the nuclear industry to engage with subject-matter experts, explore emerging issues, and strengthen leadership in emergency preparedness, response, and recovery related to nuclear incidents. During the week-long session, participants also present an innovative proposal for organizational change and engage in thoughtful cohort discussion.

SINCE INCEPTION AUGUST 2021
TOTAL COHORTS **5** • ALUMNI **117**

REP | RADIOLOGICAL EMERGENCY PREPAREDNESS EXECUTIVE SEMINARS

- Seminars are conducted around the country by CHDS teams composed of nationally recognized experts from a variety of fields, and each seminar is designed to enhance preparedness and challenge leaders to consider the complexity of a major off-site nuclear power plant emergency. The CHDS REP team works with requesting agencies and organizations to customize executive-level educational content and format to meet participant needs and objectives. Seminars are delivered in an open dialogue, round table discussion format.
- The challenges of public warning, evacuation, decontamination, environmental impact, and crisis communications are central themes to each seminar.

REP EVENTS SINCE INCEPTION AUGUST 2012
SEMINARS **17** • PARTICIPANTS **776**

PELP | PACIFIC EXECUTIVE LEADERS PROGRAM

- Graduate-level education curriculum to address specific challenges facing officials in the Pacific Region.
- A variety of tailored programs for mid/senior level homeland security and emergency management professionals.
- Cultivates the background and critical thinking skills needed to address emerging regional security issues, terrorist threats, and public policy debates.

SINCE INCEPTION AUGUST 2011
TOTAL COHORTS **22** • ALUMNI **561**

ENGAGEMENTS SINCE 2019
SEMINARS **49** • PARTICIPANTS **3157**

HSDL | HOMELAND SECURITY DIGITAL LIBRARY

- Nation's premier collection of homeland security policy and strategy related documents; supports local, state, tribal, territorial, and federal, analysis, decision-making, and academic research.
- All documents are selected by a staff of librarians and subject matter specialists. **www.hsdl.org**

TOTAL USERS AND ORGANIZATIONS WITH ACCESS
ANNUAL USERS **571,000** | ORGANIZATIONS **790+**

HDLAB | HOMELAND DEFENSE INNOVATION LAB

- The Center for Homeland Defense and Security and the U.S. Department of War are working together in a unique partnership through the Domestic Preparedness Support Initiative (DPSI), leveraging CHDS master's students' expertise as senior homeland security officials to bridge a "crucial homeland defense gap," and apply proven innovation techniques to homeland defense and security challenges.

SINCE INCEPTION 2022
TOTAL PROJECTS **38** • PARTICIPANTS **250**

SELF-STUDY COURSES

- This free program is for homeland defense and security professionals and students who wish to enhance their understanding of homeland security with the flexibility of self-paced instruction. Access is granted to local, tribal, state, and federal U.S. government officials; members of the U.S. military; corporate homeland security managers or contractors; homeland security researchers or educators; and students currently enrolled in homeland security degree programs. **www.chds.us/selfstudy**

4,226 COMPLETIONS • **2,481** SIGNUPS IN 2025

HSA | HOMELAND SECURITY AFFAIRS JOURNAL

- Peer-reviewed academic journal published electronically with submissions from national experts.
- Articles propose and debate strategies, policies, and organizational arrangements to strengthen homeland security.
- The journal is cataloged by more than 1,608 libraries worldwide and is indexed by EBSCO and ProQuest. **www.hsaj.org**

PUBLISHED VOLUMES **20**
TOTAL RESEARCH ARTICLES SINCE INCEPTION **234**

UAPP | UNIVERSITY AGENCY PARTNERSHIP PROGRAM

- A collaboration of educators seeking to increase the number and diversity of students receiving homeland security education and to further the study of homeland security. **www.chds.us/uapp**

LEARNING AND RESEARCH

- The CHDS Learning and Research site provides free access to specialized curriculum, self-study courses, outstanding thesis research, Homeland Security Digital Library holdings, recommended readings from the classroom, and other educational resources. Open to public and private sector partners, the goal is to make available courses, content, and original research to help agencies and practitioners solve problems and carry out their missions, and for academics to further homeland security education. The educational materials on chds.us/c/learning-research are designed to support shared learning across a broad spectrum of homeland security topics and critical issues. **www.chds.us/c/learning-research**

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HYBRID IN-RESIDENCE PROGRAMS AND DEADLINES

• MASTER'S DEGREE PROGRAM (MA)

NO COST / SPONSORED BY FEMA
DEADLINES: MAY 1st | FALL START
DECEMBER 1st | SPRING STARTS

APPLY www.chds.us/c/academic-programs/masters

The CHDS Master's Program is an 18-month Master of Arts degree offered by the Naval Postgraduate School. Using an interdisciplinary approach, the program equips professionals from diverse fields to design policies and strategies that prevent or respond to terrorism, disasters, and national security threats. Participants complete a thesis that applies rigorous analysis to real-world homeland security challenges.

• EXECUTIVE LEADERS PROGRAM (ELP)

NO COST / SPONSORED BY FEMA
DEADLINES: MAY 1st | FALL START
DECEMBER 1st | SPRING START

APPLY www.chds.us/c/academic-programs/elp

The Executive Leaders Program (ELP) brings senior leaders from government, industry, and the nonprofit sector together to examine the threats, risks, and policy challenges shaping homeland security. Through faculty-led discussions, expert speakers, and peer exchange, participants confront complex issues, collaborate on solutions, and gain practical insight. The program broadens perspective while building lasting relationships that enhance cooperation across the homeland security enterprise.

• EMERGENCE PROGRAM

NO COST / SPONSORED BY FEMA
DEADLINES: MAY 1st | FALL START
DECEMBER 1st | SPRING START

APPLY www.chds.us/c/academic-programs/emergence

The Emergence Program targets early- to mid-career homeland defense and security professionals ready to think ahead. Participants explore emerging trends, test innovative ideas, and develop strategic and leadership skills to protect communities and the nation. The program builds practical tools, fresh perspectives, and professional networks that support long-term career growth in homeland defense and security.

• RADIOLOGICAL EMERGENCY PREPAREDNESS (REP) EXECUTIVE PROGRAM

NO COST / SPONSORED BY FEMA THD
DEADLINES: DECEMBER 1st | SPRING START

APPLY www.chds.us/c/academic-programs/rep

The CHDS Radiological Emergency Preparedness (REP) Executive Program convenes senior-level government and nuclear industry leaders to engage with stakeholders, learn from subject-matter experts, explore emerging issues, and strengthen critical thinking around the complexities of off-site fixed nuclear facility emergency preparedness, response, and recovery. Program participants spend two (2) five-day sessions in-residence over the course of a six month period, with group research and project work between the two in-person deliveries.

• RADIOLOGICAL EMERGENCY PREPAREDNESS (REP-EC) EARLY CAREER PROGRAM

NO COST / SPONSORED BY FEMA THD
DEADLINES: DECEMBER 1st | SPRING START

APPLY www.chds.us/c/academic-programs/rep

The Radiological Emergency Preparedness (REP) Early Career Program offers a unique opportunity for REP professionals at the early-to-mid stage of their careers or seasoned professionals transitioning into a REP-focused position. During the week-long in-residence session, emerging leaders present an innovative proposal for meaningful change within their organization and engage in thoughtful discussion with their cohort. They also engage with subject-matter experts to explore emerging issues and enhance leadership capabilities in emergency preparedness, response, and recovery related to nuclear power plant incidents.

• PACIFIC EXECUTIVE LEADERS PROGRAM (PELP)

NO COST / SPONSORED BY FEMA REGION 9
DEADLINES: Check website for details

APPLY www.chds.us/c/academic-programs/pelp

Seminars that cultivate critical thinking skills and build collaboration, capacity, and resilience in the Hawaiian Islands and U.S. Pacific Territories.

LEARN MORE
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CHDS & THE PRIVATE SECTOR

Private Sector Participation in CHDS Programs

Why it matters

Security threats don't stop at agency lines. They touch critical infrastructure, mass gatherings, cyber systems, the defense industrial base, and executive protection — all areas where private companies play a direct role. CHDS puts private sector leaders in the same room as federal, state, local, tribal, and military leaders so they're solving problems together, not separately. Companies like NFL, Walmart, Adobe, Disney, PG&E, Exelon, CLEAR, and Lilly have already sent leaders through CHDS programs.

What private sector participants get

- Graduate-level coursework alongside senior government and military leaders
- A seat at the table for policy and strategy discussions that shape national preparedness
- Relationships with peers across government and industry that last well beyond the program
- Strategies and policies participants can take straight back to their own organizations

TYPE OF ROLES

- Emergency Management
- Risk Management
- Cybersecurity
- Security Roles, All Careers
- Senior Executives

TOP ORGANIZATIONS

- The Walt Disney Company
- Walmart Inc.
- Pacific Gas & Electric Company
- The National Football League
- Adobe Inc.
- Eli Lilly and Company

In Their Own Words

"The value of CHDS programs to PG&E is in understanding how public doctrine impacts us as a utility through a network of highly experienced homeland defense professionals. Working closely with our public partners allows us to align our efforts with national standards and practices. In return, PG&E provides insight into the private utility sector which often serves the same communities as our public sector partners, together we learn how to leverage each other to provide for our hometowns. Additionally, the program provides an excellent vehicle for leader mentorship and succession planning."

— Angie Gibson, Vice President (ELP 2502)
Emergency Preparedness and Response
Pacific Gas and Electric Company

"Our partnership with the Naval Postgraduate School has been one of the most valuable investments we've made in our people. Since 2018, nine of our leaders have completed the NPS Executive Leaders Program, and since 2020, eleven have completed the Emergence Program. The caliber of instruction and the real-world experience our employees bring back to Global Security is second to none. We are deeply grateful for NPS and proud to call them a partner."

— Dave Bowdich, Executive Vice President
Global Security, The Walt Disney Company

Application Deadlines

For All Programs | **May 1st, Fall Start** | **December 1st, Spring Start**

The Master's Program (MA) is an 18-month Master of Arts in Security Studies degree offered by the Naval Postgraduate School. Using an interdisciplinary approach, the program equips professionals from diverse fields to design policies and strategies that prevent or respond to terrorism, disasters, and national security threats. Participants complete a thesis that applies rigorous analysis to real-world homeland security challenges.

APPLY **www.chds.us/masters**

The Executive Leaders Program (ELP) brings senior leaders from government, industry, and the nonprofit sector together to examine the threats, risks, and policy challenges shaping homeland security. Through faculty-led discussions, expert speakers, and peer exchange, participants confront complex issues, collaborate on solutions, and gain practical insight. The program broadens perspective while building lasting relationships that enhance cooperation across the homeland security enterprise.

APPLY **www.chds.us/elp**

The Emergence Program targets early-to-mid-career homeland defense and security professionals ready to think ahead. Participants explore emerging trends, test innovative ideas, and develop strategic and leadership skills to protect communities and the nation. The program builds practical tools, fresh perspectives, and professional networks that support long-term career growth in homeland defense and security.

APPLY **www.chds.us/emergence**

COST

Tuition is offered at no cost for these programs. Since 2023, private sector organizations cover their employee's travel, lodging, per diem, and must confirm financial support as part of the acceptance process.

CONTACT CHDS

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Director, Strategic Communications
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831.402.4672 (c)
Contract Support,
Creek Technologies

"Securing a stadium of 70,000 fans requires leaders who have already learned to think through the most complex security challenges before they happen. As a CHDS alumna, I know firsthand how the program develops strategic leaders, strengthens decision making, and builds the partnerships that are essential to protecting our communities.

That's why I strongly support CHDS and the investment it makes in developing the next generation of security leaders."

— Cathy L. Lanier
Senior Vice President, Chief Security Officer
National Football League

Rev. 071626

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MASTER'S DEGREE PROGRAM

ABOUT THE PROGRAM

The U.S. Department of Homeland Security's National Preparedness Directorate, FEMA, and the Naval Postgraduate School Center for Homeland Defense and Security (CHDS) are collaborating to provide graduate education programs for homeland security. Since 2003, CHDS has built a cadre of graduate education programs and resources used by universities and agencies across the country. The Master of Arts in Security Studies (MA) degree program is offered at no cost to eligible local, state, tribal, territorial, and federal officials. To accommodate participants' time constraints, students are in residence just two weeks every quarter during the 18-month program. Students complete the remainder of their coursework via network-based learning. The degree is fully accredited by the Western Association of Schools and Colleges (WASC) and is awarded by the Naval Postgraduate School.

GOALS AND OBJECTIVES

The MA degree provides leaders with the knowledge and skills to:

- Develop policies, strategies, plans, and programs to prevent terrorist attacks within the U. S., and reduce America's vulnerability to the full range of other homeland security threats and potentially catastrophic events.
- Build the organizational and interagency arrangements needed to strengthen homeland security.
- Help mayors, governors, other elected officials and federal leaders improve homeland security preparedness by developing actionable policies and strategies.

PROGRAM STRUCTURE

The degree program requires 18 months of continuous enrollment, coursework, and a thesis. It involves a significant commitment on the part of the participants and their agencies. The courses are organized into quarters rather than semesters. Each quarter requires two weeks in residence at the NPS campus, located in Monterey, California. The remainder of the coursework is completed via network-based learning. Participants spend an average of 15-20 hours per week during the network-based learning periods of study–reading assigned materials, participating in online discussions with faculty and other participants, preparing papers, and projects. Participants and their agencies must be cognizant of this commitment and should view it as an investment in enhancing the individual's and the jurisdiction's homeland security capabilities.

The thesis is a qualitative or quantitative research project on a significant homeland security topic. The thesis may, for example, have a strategic planning focus, a model-development perspective, or a threat-risk assessment concentration. The thesis should be of significant benefit to the participant's agency or jurisdiction.

COST

All costs associated with participation—tuition, books, and travel – are covered by CHDS through its sponsor, the U.S. Department of Homeland Security's National Preparedness Directorate, FEMA. All other federal agencies except DHS pay tuition, travel, and lodging.

COHORTS 2025

COHORTS
5

PARTICIPANTS
139

SINCE INCEPTION JANUARY 2003

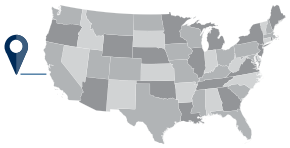
COHORTS
61

ALUMNI
1,608

ALUMNI REACH

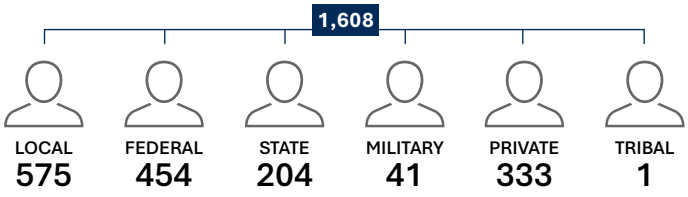
TOTAL AGENCIES, ORGANIZATIONS, AND DIVISIONS
925+

LOCATIONS



NAVAL POSTGRADUATE SCHOOL
MONTEREY, CA

ALUMNI BY JURISDICTION



Statistics are based on alumni self-entered data as of 09/04/2025

ANNUAL APPLICATION DEADLINES

May 1st, Fall Start
December 1st, Spring Start
Apply Now www.chds.us/masters

LEARN MORE ABOUT THE MA PROGRAM

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EXECUTIVE LEADERS PROGRAM

ABOUT THE PROGRAM

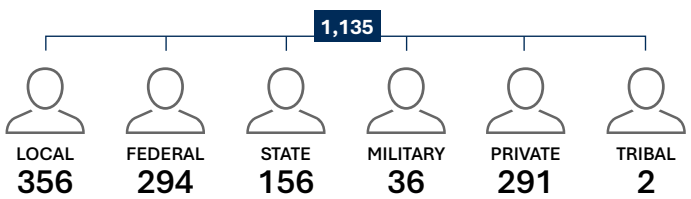
The Executive Leaders Program (ELP) is a graduate-level, non-degree educational experience designed for senior leaders responsible for advancing the homeland security and homeland defense missions of the United States. This is a strategy and policy education program focused on critical thinking, offering participants the rare opportunity to engage in candid, cross-sector conversations with peers and senior decision-makers across government, military, and the private sector. Through facilitated dialogue and peer exchange, participants gain a broader, more global perspective on national security and the evolving risks facing the nation.

ELP is not a leadership development program, it is a *leaders program*, intended for those already serving in key decision-making roles across the federal government, state and local agencies, tribal nations, territorial governments, the military, and the private sector. Together, participants examine security challenges through a multidisciplinary lens, considering foreign and domestic threats, across domains ranging from cyber and critical infrastructure to public health, and artificial intelligence. Special emphasis is placed on homeland defense, intergovernmental complexity, and the evolving nature of risk in a globally connected world.

Participants gain insights from respected faculty and national experts, while also learning from one another through sustained dialogue, case studies, and collaborative problem-solving. The program fosters deep connections and trust across organizations and jurisdictions, which are essential outcomes for enhancing coordination in the real world.

COHORTS 2025		SINCE INCEPTION AUGUST 2006	
COHORTS	4	COHORTS	39
PARTICIPANTS	116	ALUMNI	1,135

ALUMNI BY JURISDICTION



PROGRAM OBJECTIVES

- Provide strategic frameworks and policy tools to develop innovative approaches that strengthen the national security of the United States.
- Enhance participants' capacity to assess and respond to complex and emerging threats with clarity, consistency, and foresight.
- Deepen understanding of homeland security and homeland defense issues, evolving risks, and intergovernmental policy debates.
- Build enduring networks that improve collaboration across local, state, tribal, territorial, federal, military, and private sector domains.

CURRICULUM

The Executive Leaders Program focuses on strategic, policy, and organizational aspects of homeland security, emphasizing critical thinking and cross-sector dialogue. Led by experts and senior officials, seminars cover foundational issues, emerging threats, and actionable knowledge. Participants engage in discussions, fireside chats, exercises, and case studies. Signature activities like "Walk and Talk" and "What's On Your Mind" foster reflection, peer learning, and leadership development. The curriculum broadens understanding of homeland security and equips participants with insights to enhance strategy and decision-making.

PROGRAM STRUCTURE

- Each cohort consists of 25-30 senior-level leaders selected through a competitive national application process.
- Participants attend three in-person sessions, two at the Naval Postgraduate School in Monterey, CA, and one at the Bolger Center in Potomac, Maryland, typically scheduled quarterly.
- Instruction is seminar-style and dialogue-driven, combining presentations by expert faculty and interactive discussion with peers and guest speakers.
- Designed for experienced executives, the program respects the time demands of senior leaders while maintaining academic rigor appropriate for a graduate-level educational environment.

COST

All participant costs (tuition, course materials, travel, lodging on campus, etc.) for the ELP in Monterey, CA, are covered for public-sector participants. Private sector participants must pay for travel and lodging, but do not have to pay for tuition and course materials.

ANNUAL APPLICATION DEADLINES

May 1st, Fall Start | December 1st, Spring Start

Apply Now www.chds.us/elp

chds-elp@nps.edu | 831-656-3829 | www.chds.us

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EMERGENCE PROGRAM

ABOUT THE PROGRAM

Emergence is a unique opportunity for homeland security/public safety professionals who are in the first half of their careers. The program provides an educational forum and innovation lab for participants to explore "emerging" trends in the world around us (e.g., technological, social, and public threats). Participants will discuss both the challenges associated with these complex trends as well as the opportunities to rethink how we protect our communities and the nation. In addition, program sessions will assist participants in "emergence" strategies for implementing innovative ideas, being a leader, and for a successful homeland security career.

PROGRAM OBJECTIVES

- Enhance the next generation of homeland security leaders' understanding of the homeland security discipline and emerging trends.
- Facilitate participants' homeland security perspectives and what they view as opportunities for change and contributions their generation can make to the evolving discipline.
- Emphasize and enhance critical inquiry, analysis, and evidence-based research to understand complex problems and to develop and implement new ideas.
- Develop and explore strategies for success in a changing work environment.
- Inspire participants to a career in homeland security/public safety.

COHORTS 2025		SINCE INCEPTION 2017	
COHORTS	3	COHORTS	16
PARTICIPANTS	85	ALUMNI	420

ALUMNI BY JURISDICTION

420

LOCAL	FEDERAL	STATE	MILITARY	PRIVATE
157	139	63	6	55

LEARN MORE ABOUT THE EMERGENCE PROGRAM
Heather Hollingsworth, *Director, Strategic Communications*
Contract Support, Creek Technologies
hissvora@nps.edu | 831.402.4672 (c) | www.chds.us

PROGRAM STRUCTURE

- Six-month program with two one-week in-residence sessions and online network-based learning during the entire six months. The in-residence sessions are held at the Naval Postgraduate School in Monterey, CA.
- The cohort of 32 participants is chosen from a national applicant pool to reflect the variety of professional backgrounds and geographic areas that comprise the homeland security community.
- The online network-based learning portion of Emergence includes 3-5 hours per week of readings, discussion boards, research and ideation around the change initiatives, and other activities. In-residence sessions are a mixture of interactive and informative presentations, discussions, and group exercises.
- A significant part of the Emergence Program includes an innovation lab for participants to research and develop an idea for change within their organizations (e.g., new policy, approaches, program, procedure, system, use of technology, etc.). Participants will work collaboratively during the lab.
- CHDS staff will be available to assist with the drafting of individual innovation plans.
- As part of the program, participants will brief their "change initiative" to their agency leadership for consideration and feedback following the first in-residence session and will develop an action plan to guide its implementation.

QUALIFICATIONS

- Full-time government employee of a local, state, tribal, territorial, or federal homeland security/public safety agency or a private sector employee with security/safety responsibilities.
- In the first half of one's working career (including all non-homeland security/public safety jobs since high school), and at least 1 year (approximately) with one's current agency or organization. (Interested applicants in the second half of their work career and/or in significant leadership decision-making positions should consider applying to the CHDS Master's Degree Program or Executive Leaders Program.)
- A demonstrated commitment to a career in homeland security/public safety.
- Applicants should have strong collaboration, creativity, critical thinking and problem-solving skills, and an appreciation for continuous education and professional growth.
- Applicants should enjoy learning through interactive activities.

COST

All costs associated with participation—tuition, books, and travel – are covered by CHDS through its sponsor, the U.S. Department of Homeland Security's National Preparedness Directorate, FEMA. Private sector companies pay their participants' Emergence travel expenses to the two in-residences.

ANNUAL APPLICATION DEADLINES

May 1st, Fall Start | December 1st, Spring Start

Apply Now www.chds.us/emergence

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RADIOLOGICAL EMERGENCY PREPAREDNESS (REP)

ABOUT THE PROGRAM

The Radiological Emergency Preparedness (REP) Executive Program was developed in 2012 by the Center for Homeland Defense and Security (CHDS) in conjunction with the FEMA Technological Hazards Division (THD) to provide government and industry leaders with the tools and resources they need to think and act strategically about off-site fixed nuclear facility emergency preparedness. The CHDS REP programs bring local, state, federal, tribal, territorial, and industry partners together to enhance their critical thinking and develop a better understanding of the complexity of their mission.

CHDS DELIVERS THREE (3) REP PROGRAM OFFERINGS:

- Field-Delivered REP Executive Seminars
- In-residence REP Executive Program
- In-residence REP Early Career Program

WHAT MAKES THE PROGRAM UNIQUE?

- All in-residence sessions and field-delivered seminars are conducted by nationally recognized speakers, instructors, and subject matter experts.
- Each program is delivered in a highly interactive setting where participants engage in open discussion addressing critical issues, including strategic and crisis communications, changes in the REP program environment, and evolving threats.
- Engages professional networking and relationship-building between executives across disciplines, agencies, and levels of government.
- Unlike training, this program offers executive-level education and senior leadership development.

Do you have colleagues who may be good candidates for one of the CHDS REP programs? We'd love to connect with them!

Scan the QR to recommended candidates.

FIELD-DELIVERED REP EXECUTIVE SEMINARS

Conducted around the country by CHDS teams comprised of nationally recognized experts from a variety of fields, each seminar is designed to enhance preparedness and to challenge leaders to think about the complexity of a major off-site nuclear power plant emergency incident and the public's response. CHDS teams work with requesting agencies and organizations to customize educational content and format to meet participant needs and objectives. Seminars are delivered in an open-dialogue, round table discussion format.

PARTICIPANTS

- 25-35 senior leaders (elected officials, state/jurisdictional/agency/industry leadership)
- Seminar invitations are extended by the lead local executive (mayor/county executive) to senior staff/executives representing key agencies and departments.

DURATION

Flexible in length but typically conducted over a four-hour session to accommodate the busy schedules of local, state, and industry executives.

LOCATION

Conducted at the local power plant facility or other venue determined by the host agency/organization and CHDS.

COST

All costs (event/venue costs, CHDS experts, curriculum development) are covered by CHDS through it's partnership with DHS.

APPLICATION

To request a REP seminar, email:
chds-rep@nps.edu (RE: REP Seminar)

IN-RESIDENCE REP EXECUTIVE PROGRAM

Designed to accommodate the busy schedules of participating executives, this program does not require the workload of traditional graduate-level education programs.

PARTICIPANTS

- Local, state, federal, tribal, territorial, and industry leaders responsible for off-site, fixed nuclear facility emergency preparedness, response, and recovery.
- Participants represent agencies such as FEMA, NRC, DOE, NEI, private sector power industries, radiation protection, private healthcare/hospitals, public health NGOs, federal/state/local public health, state/local EM, state/local LE, fire, EMS, etc.

DURATION

Program participants spend two (2) five-day sessions in-residence over the course of a six-month period.

LOCATION

In-Residence, Week 1: National Capital Region at the Bolger Center in Potomac, MD

In-Residence, Week 2: CHDS at the Naval Postgraduate School in Monterey, California.

COST

All costs (travel, per diem, lodging, books) are covered by CHDS through its partnership with DHS.

APPLICATION

Apply now! www.chds.us/c/apply-to-rep

DATES

Application Deadline: December 1, 2026
In-Residence 1: Spring 2027
In-Residence 2: Fall 2027

IN-RESIDENCE REP EARLY CAREER PROGRAM

Offers a unique opportunity for REP professionals who are in the early-to-mid-stage of their career or are seasoned professionals transitioning into a REP-focused position.

PARTICIPANTS

- Local, state, federal, tribal, territorial, and industry emerging leaders responsible for off-site, fixed nuclear facility emergency preparedness, response, and recovery.
- Participants represent agencies such as FEMA, NRC, DOE, NEI, private sector power industries, radiation protection, private healthcare/hospitals, public health NGOs, federal/state/local public health, state/local EM, state/local LE, fire, EMS, etc.

DURATION

Program participants spend one (1) five-day session in-residence.

LOCATION

The week-long in-residence session is conducted at the Center for Homeland Defense and Security (CHDS) on the campus of the Naval Postgraduate School in Monterey, California.

COST

All costs (travel, per diem, lodging, books) are covered by CHDS through its partnership with DHS.

APPLICATION

Apply now! www.chds.us/c/apply-to-rep

DATES

Application Deadline: December 1, 2026
In-Residence: Summer 2027

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EXECUTIVE EDUCATION PROGRAM

Customized Homeland Security Education Delivered Locally and Virtually

ABOUT THE PROGRAM

The Center for Homeland Defense and Security (CHDS) Executive Education Program provides a wide range of tailored homeland security seminars to help strengthen U.S. capability to prevent, deter, prepare for, respond to, and recover from terrorist attacks, natural disasters, and public safety threats. Each event is designed to build the intergovernmental, interagency, and public-private sector cooperation that homeland security requires.

Since 2003, CHDS has conducted more than 800 executive education events with senior elected officials and homeland security leaders around the country, including governors, mayors/county executives of major metropolitan areas, and their senior staff/cabinets. Executive Education Seminars are delivered by CHDS Mobile Education Teams (METs) comprised of nationally recognized experts from a variety of homeland security and emergency management-related fields.

Executive education focuses on the strategic planning, policy development, and organizational design challenges that homeland security can pose for senior leaders. CHDS deliveries are designed to complement the full range of diverse training and exercise programs that currently exist for operational staff.

PROGRAM STRUCTURE

The unique needs of each locality and the diverse threats they face drive the length and format of each educational offering. Seminars with senior elected officials range from subject matter expert briefings over a few hours in a boardroom setting to half-day or full-day roundtable discussions with their full cabinets. Multi-day workshops and symposia are also available for interagency, multijurisdictional, or regional events and collaborations.

CHDS teams work with requesting government agencies and professional associations to customize educational content to meet participant needs and organizational objectives. Seminars may cover a wide range of homeland security issues important to leaders and decision-makers or be designed to explore a single challenge in depth.

WITHIN THE EXECUTIVE EDUCATION PROGRAM

- Executive Education Seminars
- Pacific Executive Leaders Program (PELP)
- University & Agency Partnership Program (UAPP)

2025 TOP FOCUS DELIVERIES

- Strategies and Frameworks for Homeland Security - 14 events
- Homeland Defense - 10 events
- Cybersecurity and Technology - 8 events
- Leadership and Collaboration - 8 events
- Natural Hazards/Catastrophic Disasters - 7 events

2025 REACH

STATES AND TERRITORIES
55

EXPLORE THE INTERACTIVE MAP OF ALL EEP EVENTS AT www.chds.us/eep

2025 EVENTS

EXECUTIVE EDUCATION EVENTS CONDUCTED
52

TOTAL VIRTUAL AND IN-PERSON PARTICIPANTS
3,661

SINCE INCEPTION JANUARY 2003

TOTAL EXECUTIVE EDUCATION EVENTS
832

TOTAL VIRTUAL AND IN-PERSON PARTICIPANTS
78,873

LEARN MORE ABOUT THE EEP PROGRAM

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Executive Education Program (EEP)
Contract Support, Creek Technologies
ndwilson@nps.edu | **(515) 556-4770**
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PACIFIC EXECUTIVE LEADERS PROGRAM

Cultivate Critical Thinking Skills and Build Collaboration, Capacity, and Resilience in the Hawaiian Islands and U.S. Pacific Territories

ABOUT THE PROGRAM

Homeland security and emergency management in the Hawai'i Islands and the U.S. Pacific territories continually evolves and presents complex issues and challenges for the region and nation. In partnership with FEMA and other stakeholders in the Pacific region, the Naval Postgraduate School Center for Homeland Defense and Security (CHDS) has developed the Pacific Executive Leaders Program (PELP), which features a graduate-level education curriculum to address specific challenges facing officials in these unique areas.

PELP, which is part of The Center for Homeland Defense and Security's Executive Education Program (EEP), provides a wide range of tailored homeland security educational opportunities designed to help strengthen U.S. capability to prevent, deter, prepare for, respond to, and recover from terrorist attacks, natural disasters, and public safety threats and to build the intergovernmental, interagency, and civil-military cooperation that homeland security requires.

The original or "traditional" PELP offering was a week-long in-residence session offered in Hilo, HI. PELP has since grown into a broader program that provides an umbrella to address regional priorities through various educational sessions.

PELP sessions provide an opportunity to cultivate the background and critical thinking skills needed to address emerging regional security issues, terrorist threats, public policy debates, collaboration, resilience, and homeland security challenges, including:

- Geographic isolation from the continental U.S. and other entities
- Predisposition to various types of natural disasters
- Port security, supply chain resiliency, and safety concerns
- Proximity to mainland Asia and its geopolitical influences

PELP builds on efforts by regional leaders and stakeholders by engaging with them in collaborative efforts and providing educational opportunities.

PROGRAM OBJECTIVES

- Strengthen national security by providing non-degree, graduate-level educational sessions to meet the needs of leaders responsible for homeland defense and security in the Pacific region.
- Provide an educational forum to enhance leaders' capacity to identify and resolve complex issues
- Create regional networks and build relationships between senior leaders across agencies, disciplines, levels of government, NGOs, and the private sector.

LEARNING STRUCTURE AND CURRICULUM

The "traditional" Hilo PELP consists of an intensive one-week in-residence session in Hilo. The course is designed to accommodate the busy schedules of participants. It does not require the workload of a traditional graduate-level course.

Instruction is a combination of presentations and facilitated discussions between faculty, participants, and subject matter experts. Discussions include strategy, policy, and organizational design, complex problem solving, resiliency, capacity building, critical infrastructure, border/immigration, threat and hazard identification, collaboration, communications, and emerging homeland security issues.

Under the PELP umbrella, CHDS also offers topic-specific and Executive Education sessions and supports other events in the Pacific, based on priorities established by FEMA and its Pacific partners.

CRITERIA AND ELIGIBILITY FOR PARTICIPATION IN PELP SESSIONS

Ideal candidates for the Traditional" or "Hilo" PELP Sessions are mid- to senior-level professionals in their respective organizations seeking professional development. They are located in the Hawaiian Islands, U.S. Pacific Territories or have significant responsibilities in those jurisdictions. Cohorts include individuals selected from applications and nominations from collaborating agencies and jurisdictions from the region.

Consideration is given to an individual's position, responsibilities, the potential benefit to the individual and their organizations, and the experience and knowledge each participant will contribute to each session.

The program is fully sponsored for those selected, including travel, per diem, and lodging following federal travel regulations.

Other offerings in the Pacific Region are generally invitation only. Attendees are selected in collaboration with the host jurisdiction or agency. Participation is free. Travel is determined on an individual event basis.

CHDS periodically conducts the PELP Speaker Series, which features a keynote speaker format. These events are free, and registration is open but limited. Participants are responsible for their travel.

SINCE INCEPTION AUGUST 2011

COHORTS	ALUMNI
22	561

**Includes both traditional and invite-only cohorts*

LEARN MORE ABOUT THE PELP PROGRAM

David Fukutomi, *Associate Director, Executive Education Program (EEP) Contract Support, Creek Technologies*

djfukuto@nps.edu | 415-720-3058 | www.chds.us

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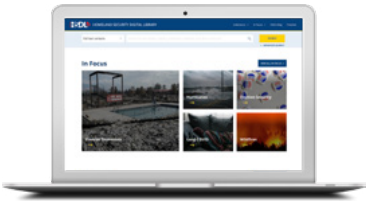
HOMELAND SECURITY DIGITAL LIBRARY



SECURING THE HOMELAND THROUGH THE POWER OF INFORMATION

www.hsdl.org

ABOUT THE LIBRARY

The Homeland Security Digital Library (HSDL) is the nation's premier collection of resources for homeland security professionals and researchers. If you're looking for documents that address homeland security policy, strategy, or organizational management, then you've come to the right place! More than 310,000 website users access HSDL resources to support their analyses, inform decision-making, and strengthen academic research.

WHEN YOU NEED AUTHORITATIVE SOURCES

All the resources are curated by a team of librarians and content analysts who specialize in homeland defense and security issues. These resources cover a wide breadth of topics that are both timely in nature and relevant to current issues. By collecting and sharing an entire library of documents and resources, the HSDL is serving a key role in strengthening national security through collaboration across local, state, tribal, territorial, and federal agencies.

HOMELAND INFRASTRUCTURE FOUNDATION-LEVEL DATA (HIFLD)

HIFLD is a comprehensive collection of national foundation-level geospatial data within the open public domain that can be useful to support community preparedness, resiliency, research, and more.

SERVICES WE OFFER

- CONTENT ALERTS
- CRITICAL RELEASES
- ASK A LIBRARIAN

HSDL HOMELAND SECURITY DIGITAL LIBRARY

USAGE AT A GLANCE IN 2026

PAGE VIEWS
753,000

USERS
571,000

THE COLLECTION

The HSDL team of librarians and content analysts gathers and evaluates resources for inclusion in the HSDL collection. These resources cover a wide range of homeland security topics and issues with a focus on areas such as:

- Border Security
- Immigration
- Domestic Terrorism in the U.S.
- Active Shooters
- Homeland Defense
- Weaponized Commercial Drones
- Lone Wolf Terrorism
- Artificial Intelligence
- Infrastructure Security
- Active Shooters
- Unmanned Systems
- Threat Actors
- Cyber Policy
- Global Terrorism
- Disaster Economics
- Human Trafficking
- Opiods
- Counter Unmanned Aerial Systems (C-UAS)

Many of these resources are also organized into special collections for quick access. For example:

- Homeland Security Timeline
- Policy, Strategy, and Legislation
- Government Reports and Research
- In Focus lists with key resources on homeland security issues
- 2020 Special Collection Highlight: COVID-19 Resource Archive

THE COLLECTION RESOURCES

The HSDL provides resources including reports, fact sheets, infographics, theses, podcasts, videos, and presentations. These resources are collected from a variety of sources such as U.S. federal, state, and local government agencies, departments, international governments, as well as educational and research institutions.

TOTAL RESOURCES: OVER 297,760

HSDL IS OPEN TO EVERYONE

Anyone may access the HSDL Public Collection without registering for an account. To access the Full Collection of documents, you must register for an account and have an association with the military, government, homeland security education, or research. In addition to individual user access, your agency can request organization-wide access. This makes it even easier for your colleagues to utilize the HSDL. More than 790 different organizations have been granted access—from military installations to government agencies to private research institutions and public universities.

ASK A LIBRARIAN
hsdl@nps.edu

LEARN MORE ABOUT HSDL

Request an account: **hsdl.org/c/access**
Questions? Please contact: **hsdl@nps.edu**

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SELF-STUDY COURSES

CHDS, The Nation's Premier Homeland Security Educator,
Offers Self-Study Courses | **www.chds.us/selfstudy**

ABOUT THE SELF-STUDY COURSES

This free program is for homeland defense and security professionals and students who wish to enhance their understanding of homeland security with the flexibility of self-paced instruction. Access is granted to local, tribal, state, and federal U.S. government officials; members of the U.S. military; relevant private sector managers or contractors; homeland security researchers or educators; and students currently enrolled in homeland security degree programs.

OUR COURSES FEATURE A WIDE RANGE OF TOPICS

- Emerging Technologies: Scientific Advances and Their Influence on Homeland Security
- Public-Private Partnerships
- Futures Studies for Homeland Security
- When Public Health and Politics Collide
- The Advanced Persistent Threat: An Overview of Adversarial Nation State Cyber Operations against the United States
- The History of Homeland Security
- Comparative International Homeland Security
- Threats from Nation States
- Realizing Resilience
- Building a Public Health System for the 21st Century
- Cognition & Information
- Introduction to Meta-Leadership
- Technology's Impact on the 4th Amendment in Homeland Security
- Globalization
- Public Health Preparedness and Emergency Response
- Border Security & Management
- The Middle East: A Primer on Modern History, Current Events, Conflicts, and Threats
- The Use of Intelligence in the Battle Against Terrorism in the U.S.A.
- Writing for Publication
- Constitutional Law & Homeland Security
- Public Health: Surveillance and Intelligence
- Cybersecurity – A Primer
- Systems Thinking
- Pandemics: The Ultimate Public Health Test
- The 9/11 Attacks: A Retrospective and the Federal Response
- Supply Chain Resilience
- Quarantine Authority
- Deception Detection Techniques
- Homeland Security in Israel
- The Global Jihadi Threat
- Intelligence for Homeland Security: Organizational and Policy Challenges
- Counterterrorism in the United Kingdom
- Social Network Analysis: An Introduction
- Understanding Terrorism: A Social Science View on Terrorism
- Research Process and Methods
- Transportation Security
- Terrorist Financing and State Response
- Insider Threats
- Human Trafficking and the Homeland Security Enterprise (Intro)
- Human Trafficking and the Homeland Security Enterprise (Practitioner)
- Transportation Security (Updated Content!)
- Cryptocurrency
- Irregular Warfare (IW) 101
- Irregular Warfare (IW) 110: Approaches to Homeland Security and Defense
- Irregular Warfare (IW) 201

CENTER FOR HOMELAND DEFENSE AND SECURITY

HOMELAND DEFENSE INNOVATION LAB

In partnership with Department of War Domestic Preparedness Support Initiative

"GOOD GOVERNMENT IN ACTION"

About the Homeland Defense Innovation Lab

The Homeland Defense Innovation Lab (the Innovation Lab) at the Center for Homeland Defense and Security and the U.S. Department of War are working together in a unique partnership through the Domestic Preparedness Support Initiative (DPSI), leveraging CHDS master's students' expertise as senior homeland security officials to bridge a "crucial homeland defense gap," and apply proven innovation techniques to homeland defense and security challenges.

Integrating Department of War innovation with first responder expertise to strengthen resiliency and homeland defense.

The Innovation Lab builds a collaborative space for Department of War technologists and homeland security practitioners to co-design tools and technologies that improve the quality of services provided to citizens and protect our national territory, domestic population, and critical infrastructure. In doing so, the Domestic Preparedness Support Initiative and the Center for Homeland Defense and Security are bridging a crucial homeland defense gap in a unique way, by applying cutting-edge innovation techniques to homeland defense and security challenges. Students of the CHDS Master's Program with a professional background in homeland security interact directly with national security and defense technology developers to explore ways to adapt already developed Department of War technologies to the needs of the American territory, bridging this important homeland defense gap.

The transfer of Department of War technology to homeland security entities such as law enforcement, firefighters, emergency managers, public health professionals, and others is in alignment with the National Defense Strategy by reducing reliance on the Department of War in a major crisis if an adversary attacks during a disaster.

In 2025, the Innovation Lab dedicated its entire effort to counter–Unmanned Aerial Systems, responding to the fast-growing drone threat and shifting from previous years' mixed project portfolios to a fully unified mission. Small, low-altitude UAVs now enable smuggling, disruption, and potential attacks, exposing critical gaps in detection, authorities, and response. Students confronted these challenges from multiple angles, applying real-world operational expertise to defense-driven problems.

This year, **10 Innovation Lab teams partnered with the DOW** to advance emerging counter-UAS solutions. Projects spanned drone detection, compliance, and intelligence-sharing, as well as field-ready tools such as mobile situational-awareness platforms, non-lethal deterrence options, and geofencing policy approaches. Together, the teams delivered practitioner-driven recommendations to strengthen preparedness and help first responders integrate defense technologies into homeland operations.

Key Student Accomplishments

- Conducted research at the Southern Border involving the tactical deployment of drone technology in border security.
- Unified all teams under a single counter-UAS mission
- Advanced solutions in detection, certification, and mitigation gaps
- Provided unique, frontline insights shaping real-world UAV defense efforts

SINCE INCEPTION 2022

PROJECTS
38

PARTICIPANTS
250

PARTNERS

Department of War (DOW)

Assistant Secretary of Defense for Homeland Defense and Hemispheric Affairs

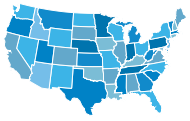
DOW Domestic Preparedness Support Initiative

AGENCIES

Participants represent **155 agencies** nationwide

Local, State, Territorial, Federal, Military, Private, and Tribal

NATIONAL REACH



60% of U.S. States and Territories Represented

Stephanie Koeshall, former Acting Deputy Assistant Secretary of Defense for Homeland Defense Integration and Defense Support of Civil Authorities in the Office of the Under Secretary of Defense for Policy (OUSDP), called the DPSI partnership a "very valuable tool for DOW to gain insight into technology we are actively engaged in," adding that the goal is to "focus on strengthening homeland resilience through increasing our partners' capacity and capability."

LEARN MORE ABOUT DPSI
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HOMELAND SECURITY AFFAIRS JOURNAL

THE JOURNAL OF THE NPS CENTER FOR HOMELAND DEFENSE AND SECURITY

www.hsaj.org

ABOUT THE JOURNAL

Homeland Security Affairs (HSA) is the peer-reviewed online journal of the Naval Postgraduate School Center for Homeland Defense and Security (CHDS). HSA provides a forum to propose and debate strategies, policies, and organizational arrangements to strengthen U.S. homeland security.

SUBSCRIBE

Homeland Security Affairs is available to all interested readers. Sign up at **www.hsaj.org/subscribe** and you will be alerted each time new articles are published.

A TRUSTED RESOURCE FOR THE LATEST DEVELOPMENTS AND VIEWS IN HOMELAND SECURITY.

CATALOGED WORLDWIDE	*WEBSITE VISITS*
LIBRARIES **1,608**	MONTHLY **11,166**
The journal is cataloged by more than 1,608 libraries worldwide and is indexed by EBSCO and ProQuest.	ANNUAL **134,000**

LEARN MORE ABOUT HSA

Christopher Bellavita, *Managing Editor*
Contract Support, Creek Technologies
hsaj@nps.edu | www.chds.us

READ JOURNAL CONTENT

Homeland Security Affairs captures the best work of scholars and practitioners throughout the nation through peer-reviewed articles on new strategies, policies, concepts and data relating to every aspect of homeland security. HSA articles constitute not only the "smart practices" but also the evolution of homeland security as an emerging academic and professional discipline.

SUBMIT ARTICLES

Homeland Security Affairs accepts submissions of original research articles, short-form articles, essays and media reviews.

Co-authored papers are acceptable and papers may be excerpted from a larger work (e.g., a thesis or book manuscript).

Homeland Security Affairs is an open access journal. This means that users may, free of charge, read, download, copy, distribute, print, search, link to the full texts of these articles, or use them for any other lawful purpose.

JOURNAL CONTRIBUTORS

Contributors to *Homeland Security Affairs* represent the leading subject matter experts and practitioners in the field of homeland security and include instructors, alumni, participants in CHDS programs and partners of CHDS. The journal captures the best of their collective work, as well as that of scholars and practitioners throughout the nation.

POPULAR ARTICLES		
Changing Homeland Security: What is Homeland Security?	Community Policing as the Primary Prevention Strategy for Homeland Security at the Local Law Enforcement Level	How FEMA Could Lose America's Next Great War
Lessons We Don't Learn: A Study of the Lessons of Disasters, Why We Repeat Them, and How We Can Learn Them	Theology of Control: Christian Nationalist Violence and Hostility	Security on the Southern Border: What is the National Guard's Role?
9/11: Before and After	Public-Private Partnerships in Homeland Security: Opportunities and Challenges	The Disaster after 9/11: The Department of Homeland Security and the Intelligence Reorganization

To read all HSA articles go to **www.hsaj.org**

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EDUCATIONAL RESOURCES

Homeland Security Digital Library (HSDL)
The nation's premier collection of reports, documents, and resources related to homeland security policy, strategy, and organizational management.
www.hsdl.org

Learning and Research
Shared learning materials across a wide range of homeland security topics and critical issues.
www.chds.us/c/learning-research

Alumni Short Talks
TED-style talks by CHDS alumni on a broad array of critical issues in homeland security. Delivered at APEX every year.
www.chds.us/c/apexvideos

Self-Study Courses
Online, non-credit courses designed for homeland security professionals and students who wish to enhance their knowledge and want the flexibility of self-paced instruction.
www.chds.us/selfstudy

Homeland Defense Innovation Lab
CHDS and the Department of War collaborate through the Domestic Preparedness Support Initiative, leveraging CHDS master's students' expertise to address homeland defense gaps with creative solutions.

What CHDS is Reading
An in-depth reading list of books assigned in the Master's, Executive Leaders, and Emergence programs within the last two years.
www.chds.us/c/books

Homeland Security Affairs
The peer-reviewed online journal of CHDS, providing a forum to propose and debate strategies, policies, and organizational arrangements to strengthen U.S. homeland security.
www.hsaj.org

CHDS Theses
Critical, relevant research from CHDS Master's students in Security Studies. Over 1150+ searchable theses.
www.hsdl.org/c/chds-theses

University and Agency Partnership Program (UAPP)
A collaboration of educators seeking to increase the number and diversity of students receiving homeland security education and to further the study of homeland security.
www.chds.us/uapp